Question Paper Specific Instructions

Please read each of the following instructions carefully before attempting questions:

There are EIGHT questions divided in TWO SECTIONS and printed both in HINDI and in ENGLISH.

Candidate has to attempt FIVE questions in all.

Questions no. 1 and 5 are compulsory and out of the remaining, any THREE are to be attempted choosing at least ONE from each section.

The number of marks carried by a question / part is indicated against it.

Answers must be written in the medium authorized in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in a medium other than the authorized one.

Word limit in questions, wherever specified, should be adhered to.

Attempts of questions shall be counted in sequential order. Unless struck off, attempt of a question shall be counted even if attempted partly. Any page or portion of the page left blank in the Question-cum-Answer Booklet must be clearly struck off.
SECTION A

Answer the following questions in about 150 words each:

(a) Waldo's 'The Administrative State' provides a fundamental challenge to some of the orthodox premises. Explain.

(b) Discuss how the Public Choice Theory promotes the concept of 'Steering' and undermines the concept of 'Rowing' in visualising efficient and effective administration.

(c) “Delegated Legislation is a necessary evil.” Comment.

(d) Do you agree with the view that the charismatic approach of the mid-1970s is a “new version” of the Classical Trait Theory of Leadership? Give reasons.

(e) “The term policy implementation is in some respects preferable to the label public administration.” Argue.
Q2. (a) "Follett's work was not directed towards the resolution of ideas, but towards the resolution of structural conflicts between workers and capitalists." In the light of the statement critically evaluate Follett's idea of dynamic administration.

(b) "Contemporary Organisational theory seems further afield of Chester Barnard's *Functions of the Executive* than of organisational ecology." Examine the statement in the light of ecological elements in Barnard's thought.

(c) "Legislative action is not subject to the rules of natural justice." Explain the exceptions to the rule of natural justice.

Q3. (a) "Follett's work was not directed towards the resolution of ideas, but towards the resolution of structural conflicts between workers and capitalists." In the light of the statement critically evaluate Follett's idea of dynamic administration.

(b) "Information constitutes the life-blood of the functioning of an organisation." Explain the utility and significance of communication in decision-making.

(c) "Legislative action is not subject to the rules of natural justice." Explain the exceptions to the rule of natural justice.
Q4. (a) "‘जन मांगपत्र’ के दिनों से प्रारम्भ करते हुए ‘प्रिकेरियट मांगपत्र’ की नई संकल्पना तक, ‘नागरिक मांगपत्र’ की संकल्पना तथा मांगपत्र की परिधि निरन्तर विकसित होती जा रही है।’’ टिप्पणी कीजिए।

"Right from the days of the ‘Peoples’ Charter’ to the new concept of ‘Precariat Charter’, the concept of Citizen’s Charter and its scope is constantly evolving.” Comment.

(b) "अधिकारी-तंत्र का वेबरीय मॉडल जब आधुनिक लोकतांत्रिक प्रशासन पर लागू किया जाता है, तब उसमें भावात्मक प्रामाण्य (स्मोशनल वैलिडिटी) की कमी हो जाती है।’’ टिप्पणी कीजिए।

“Weberian model of bureaucracy lacks emotional validity when applied to modern democratic administration.” Comment.

(c) आप इस विचार से किस सीमा तक सहमत हैं कि मीडिया का बढ़ता हुआ प्रभाव सरकार के द्वारा अपनी कार्यसूची निर्देशित करने में बाधा डालता है?

How far do you agree with the view that the growing influence of media comes in the way of agenda-setting by the Government?
SECTION B

Q5. निम्नलिखित में से प्रत्येक प्रश्न का उत्तर लगभग 150 शब्दों में दीजिए:
Answer the following questions in about 150 words each:

10×5=50

(a) "तुलनात्मक निपटान मापन (सी.पी.एम.) दैनिक कार्य अनुभव और तुलनात्मकता (कॅम्पैरिटिविज्ञ) के अधिक व्यापक विषय जोड़ी के बीच सेट का कार्य करता है।" स्पष्ट कीजिए।

"Comparative Performance Measurement (CPM) bridges everyday work experience with the broader horizons of comparativism." Explain.

(b) समकालीन नियोजक - कर्मचारी सम्बन्ध में व्हिल्डेव्स्की की प्रासंगिकता का विश्लेषण कीजिए।

Analyse the relevance of Whitleyism in contemporary employer - employee relationship.

(c) "राजनीतिक प्रक्रिया पर प्रभाव डाले बिना ब्रजीय प्रक्रिया में कोई भी महत्वपूर्ण परिवर्तन नहीं किया जा सकता है।" (विल्डेव्स्की) | विश्लेषण कीजिए।

"No significant change can be made in the budgetary process without affecting the political process." (Wildavsky). Analyse.

(d) "दीर्घकालिक क्रियाओं की प्रशंसक प्रणालियों में लक्ष्य, मानकों (नॉर्म) और मूल्यों के गौण होते हैं।" (विकर्स) | स्पष्ट कीजिए।

"In the appreciative systems of policy makers, goals are subsidiary to norms and values." (Vickers). Explain.

(e) दर्शाएं कि किन बालों में लिंग और विकास उपागम, महिला और विकास उपागम से पिछ्ला है।

Show in what way the Gender and Development approach differs from the Woman and Development approach.
Q6. (a) “Administrative ethics is a process of independently critiquing decision standards, based on core social values that can be discovered, within reasonable organisational boundaries that can be defined, subject to the personal and professional accountability.” (Denhardt). Explain.

(b) “Lenin’s concept of Socialist management refers to directing the organisational development of Socialist society.” Explain.

(c) “Policy analysis is incomplete without taking into account policy delivery.” Argue.

Q7. (a) How does Ferrel Heady rationalize the three stages of development in comparative administration?

(b) Distinguish between ‘Codes of Conduct’ and ‘Codes of Ethics’. Justify your answer.

(c) “E-Governance creates a direct relationship between the Citizen and the State.” In this context, explain the changing role of the elected representatives.
Q8. (a) “The concept of political feasibility in policy alternative is a probabilistic concept and is related to each policy alternative.” In the context of the above statement analyse Dror’s contribution.

(b) “The position-classification attempts to establish a triangular relationship between duties and responsibilities, working conditions and qualification requirements.” Elucidate.

(c) “MIS, PERT and CPM have accelerated the process of reinventing O&M.” In the context of the above statement, explain the recent developments in managerial techniques.